UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) May 2, 2024



BLOOMIN' BRANDS, INC.

(Exact name of registrant as specified in its charter)

Delaware

Emerging growth company \square

001-35625

20-8023465

(State or other jurisdiction of incorporation)

(Commission File Number)

(IRS Employer Identification No.)

2202 North West Shore Boulevard, Suite 500, Tampa, FL 33607

(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code (813) 282-1225

N/A

(Former nam	e or former address, if changed since is	ast report)
eck the appropriate box below if the Form 8-K filing is owing provisions:	intended to simultaneously satisfy the filin	g obligation of the registrant under any of the
Written communications pursuant to Rule 425 u Soliciting material pursuant to Rule 14a-12 undo Pre-commencement communications pursuant to Pre-commencement communications pursuant to	er the Exchange Act (17 CFR 240.14a-o Rule 14d-2(b) under the Exchange A	12) ct (17 CFR 240.14d-2(b))
Securit	ies registered pursuant to Section 12(b) of the A	Act:
Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock \$0.01 par value	BLMN	The Nasdaq Stock Market LLC (Nasdaq Global Select Market)
icate by check mark whether the registrant is an emergi pter) or Rule 12b-2 of the Securities Exchange Act of I		5 of the Securities Act of 1933 (§230.405 of this

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \square



Item 2.02 Results of Operations and Financial Condition

On May 7, 2024, Bloomin' Brands, Inc. (the "Company") issued a press release reporting its financial results for the thirteen weeks ended March 31, 2024. A copy of the release is attached as Exhibit 99.1.

The information in Item 2.02 of this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any other filing under the Securities Act or the Exchange Act, except as expressly set forth by specific reference in such a filing.

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers

On May 2, 2024, David J. Deno informed the Board of Directors (the "Board") of Bloomin' Brands, Inc. of his intention to retire from his role as Chief Executive Officer and as a member of the Board. Mr. Deno will remain with the Company until a successor Chief Executive Officer is found and to assist the successor with the transition into the role.

The Board is leading a search for Mr. Deno's successor.

Mr. Deno's decision to retire from the Board and as CEO is not the result of any disagreement with the Company or its independent registered public accountants on any matter relating to the Company's financials, operations, policies, or practices.

Item 8.01 Other Events

A press release discussing Mr. Deno's retirement was issued on May 7, 2024. A copy of this release is filed as Exhibit 99.2 to this Current Report on Form 8-K.

Item 9.01 Financial Statements and Exhibits

(d) Exhibits.

Exhibit <u>Number</u>	<u>Description</u>
99.1	Earnings Press Release of Bloomin' Brands, Inc. dated May 7, 2024
99.2	Press Release of Bloomin' Brands, Inc. dated May 7, 2024
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BLOOMIN' BRANDS, INC.

(Registrant)

Date: May 7, 2024 By: /s/ W. Michael Healy

W. Michael Healy

Executive Vice President and Chief Financial Officer (Principal Financial Officer)



Tara Kurian
VP, Corporate Finance and Investor Relations
(813) 830-5311

Bloomin' Brands Announces 2024 Q1 Financial Results Q1 Diluted EPS of \$(0.96) and Q1 Adjusted Diluted EPS of \$0.70 Retired \$83.6M of Convertible Notes

TAMPA, Fla., May 7, 2024 - Bloomin' Brands, Inc. (Nasdaq: BLMN) today reported results for the first quarter 2024 ("Q1 2024") compared to the first quarter 2023 ("Q1 2023").

CEO Comments

"The first quarter was a solid start to the year, as sales and profit met our expectations," said David Deno, CEO. "After a slower start, sales trends strengthened throughout the quarter. Our sales performance is well ahead of the casual dining industry as our marketing and operations initiatives are paying off, especially at Outback."

Diluted EPS and Adjusted Diluted EPS

The following table reconciles Diluted (loss) earnings per share to Adjusted diluted earnings per share for the periods indicated (unaudited):

	Q1					
		2024		2023		CHANGE
Diluted (loss) earnings per share	\$	(0.96)	\$	0.93	\$	(1.89)
Adjustments (1)		1.66		0.05		1.61
Adjusted diluted earnings per share (1)	\$	0.70	\$	0.98	\$	(0.28)

⁽¹⁾ Adjustments for Q1 2024 primarily include losses in connection with the retirement of \$83.6 million of our outstanding convertible notes and charges in connection with the 2023 Closure Initiative, as further discussed below. See non-GAAP Measures later in this release.

First Quarter Financial Results

(dollars in millions, unaudited)		Q1 2024		Q1 2023	CHANGE	
Total revenues	\$	\$ 1,195.3		1,244.7	(4.0)%	
GAAP operating income margin		6.4 %		9.7 %	(3.3)%	
Adjusted operating income margin (1)		7.5 %		9.7 %	(2.2)%	
Restaurant-level operating margin (1)		16.0 %		17.9 %	(1.9)%	
Adjusted restaurant-level operating margin (1)		16.0 %		17.9 %	(1.9)%	

⁽¹⁾ See non-GAAP Measures later in this release. Also see Tables Four and Six for details regarding the nature of restaurant-level and operating income margin adjustments, respectively.

As described in the table below, our Q1 2024 fiscal calendar began one week later than Q1 2023. This shift impacts the comparability of the two periods. Q1 2023 includes several high-volume days between December 26th and December 31st. Q1 2024 excludes these high-volume days. This shift had a negative impact of approximately \$16.5 million on comparable restaurant sales and \$0.06 on adjusted diluted earnings per share.

First Quarter Fiscal Calendar Calculation Dates

January 1, 2024 - March 31, 2024 vs. December 26, 2022 - March 26, 2023

- The decrease in Total revenues was primarily due to: (i) lower comparable restaurant sales including the impact of the one-week shift in the fiscal calendar, (ii) the net impact of restaurant closures and openings and (iii) the impact of the Brazil value added tax exemptions during 2023. The decrease was partially offset by the effect of foreign currency translation.
- GAAP operating income margin decreased from Q1 2023 primarily due to: (i) a decrease in restaurant-level operating margin, as detailed below, (ii) the impacts of the 2023 Closure Initiative, (iii) higher depreciation and amortization expense and (iv) the impact of lapping the Brazil value added tax exemption.
- Restaurant-level operating margin decreased from Q1 2023 primarily due to: (i) lower comparable restaurant sales including the impact
 of the one-week shift in the fiscal calendar, (ii) higher labor, other operating expenses, and commodity costs driven by inflation, and (iii)
 higher advertising expense. These decreases were offset by an increase in average check per person and the impact of certain cost saving
 and productivity initiatives.
- Adjusted income from operations excludes impairment and closure costs in connection with the 2023 Closure Initiative.

First Quarter Comparable Restaurant Sales⁽¹⁾

THIRTEEN WEEKS ENDED MARCH 31, 2024	COMPANY-OWNED
Comparable restaurant sales (stores open 18 months or more):	
<u>U.S.</u>	
Outback Steakhouse	(1.2)%
Carrabba's Italian Grill	0.4 %
Bonefish Grill	(4.9)%
Fleming's Prime Steakhouse & Wine Bar	(2.0)%
Combined U.S.	(1.6)%
<u>International</u>	
Outback Steakhouse - Brazil (2)	(0.7)%

⁽¹⁾ For Q1 2024, comparable restaurant sales compare the thirteen weeks from January 1, 2024 through March 31, 2024 to the thirteen weeks from January 2, 2023 through April 2, 2023.

Dividend Declaration, Share Repurchases and 2025 Notes Retirement

On April 23, 2024, our Board of Directors declared a quarterly cash dividend of \$0.24 per share, payable on May 31, 2024 to stockholders of record at the close of business on May 20, 2024.

On February 13, 2024, our Board of Directors canceled \$57.5 million of remaining authorization under our prior share repurchase program and approved a new \$350.0 million authorization. The 2024 Share Repurchase Program includes capacity above our normal share repurchases activity to provide flexibility in retiring our convertible senior notes at or prior to their May 2025 maturity (the "2025 Notes"). The 2024 Share Repurchase Program will expire on August 13, 2025.

On February 29, 2024, we entered into exchange agreements with certain holders of our 2025 Notes. We delivered an aggregate of approximately 7.5 million shares of common stock and \$3.3 million in cash, in exchange for \$83.6 million in aggregate principal amount of the 2025 Notes.

⁽²⁾ Excludes the effect of fluctuations in foreign currency rates and the benefit of Brazil value added tax exemptions during the thirteen weeks from January 2, 2023 through April 2, 2023. Includes trading day impact from calendar period reporting.

On March 1, 2024, the Company entered into an accelerated share repurchase agreement (the "ASR Agreement"), in connection with the 2024 Share Repurchase Program to repurchase \$220 million of the Company's common stock.

Under the ASR Agreement, the Company made an aggregate payment of \$220.0 million and received an aggregate initial delivery of approximately 6.5 million shares of common stock on March 4, 2024, representing approximately 80% of the total shares that were estimated to be repurchased under the ASR Agreement based on the price per share of common stock on that date. On April 23, 2024, the Company received 1.4 million additional shares of common stock in connection with the final settlement of the ASR Agreement.

2023 Closure Initiative

In Q4 2023, we made the decision to close 36 predominantly older, underperforming restaurants and three U.S. and two international Aussie Grill restaurants. We have completed all restaurant closures under the 2023 Closure Initiative and incurred severance and closure charges of \$13.0 million during Q1 2024.

Fiscal 2024 Financial Outlook

The table below presents our updated expectations for selected 2024 financial operating results. We are reaffirming all other aspects of our full-year financial guidance as previously communicated in our February 23, 2024 earnings release.

Financial Results:	Prior Outlook	Current Outlook
Commodity Inflation	3% to 4%	2% to 3%
GAAP Effective Tax Rate	14% to 16%	29% to 31%
Adjusted Effective Tax Rate	14% to 16%	14% to 16%
GAAP diluted earnings per share (1)	\$2.27 to \$2.46	\$0.79 to \$0.94
Adjusted diluted earnings per share (2)	\$2.51 to \$2.66	\$2.51 to \$2.66

⁽¹⁾ For GAAP purposes assumes diluted weighted average shares of approximately 91 million.

Q2 2024 Financial Outlook

The table below presents our expectations for selected fiscal O2 2024 operating results.

Financial Results:	Q2 2024 Outlook
U.S. comparable restaurant sales	Flat to 1.5%
GAAP diluted earnings per share (1)	\$0.53 to \$0.58
Adjusted diluted earnings per share (2)	\$0.55 to \$0.60

⁽¹⁾ For GAAP purposes assumes diluted weighted average shares of approximately 90 million.

Reviewing Strategic Alternatives for Brazil Operations

The Company also announced that it is exploring and evaluating strategic alternatives for the Company's Brazil operations that have the potential to maximize value for our shareholders, including but not limited to, a possible sale of the operations. The Board of Directors has retained BofA Securities, Inc. as its financial advisor.

The Company plans to proceed in a timely manner, but has not set a definitive timetable for completion of this process. There can be no assurance that this review will result in a transaction or other strategic alternative of any kind. The Company does not intend to make any further public comment regarding the review unless it determines that disclosure is appropriate or necessary.

⁽²⁾ Assumes adjusted diluted weighted average shares of approximately 89 million, which includes the benefit of the convertible note hedge entered into in May 2020.

⁽²⁾ Assumes adjusted diluted weighted average shares of approximately 88 million, which includes the benefit of the convertible note hedge entered into in May 2020.

Conference Call

The Company will host a conference call today, May 7, 2024 at 8:00 AM EDT. The conference call will be webcast live from the Company's website at http://www.bloominbrands.com under the Investors section. A replay of this webcast will be available on the Company's website after the call.

About Bloomin' Brands, Inc.

Bloomin' Brands, Inc. is one of the largest casual dining restaurant companies in the world with a portfolio of leading, differentiated restaurant concepts. The Company has four founder-inspired brands: Outback Steakhouse, Carrabba's Italian Grill, Bonefish Grill and Fleming's Prime Steakhouse & Wine Bar. The Company owns and operates more than 1,450 restaurants in 46 states, Guam and 13 countries, some of which are franchise locations. For more information, please visit www.bloominbrands.com.

Non-GAAP Measures

In addition to the results provided in accordance with GAAP, this press release and related tables include certain non-GAAP measures, which present operating results on an adjusted basis. These are supplemental measures of performance that are not required by or presented in accordance with GAAP and include: (i) Restaurant-level operating income, adjusted restaurant-level operating income and their corresponding margins, (ii) Adjusted income from operations and the corresponding margin, (iv) Adjusted net income and (v) Adjusted diluted earnings per share.

Restaurant-level operating margin is a non-GAAP financial measure widely regarded in the industry as a useful metric to evaluate restaurant-level operating efficiency and performance of ongoing restaurant-level operations, and we use it for these purposes, overall and particularly within our two segments.

We believe that our use of non-GAAP financial measures permits investors to assess the operating performance of our business relative to our performance based on GAAP results and relative to other companies within the restaurant industry by isolating the effects of certain items that may vary from period to period without correlation to core operating performance or that vary widely among similar companies. However, our inclusion of these adjusted measures should not be construed as an indication that our future results will be unaffected by unusual or infrequent items or that the items for which we have made adjustments are unusual or infrequent or will not recur. We believe that the disclosure of these non-GAAP measures is useful to investors as they form part of the basis for how our management team and Board of Directors evaluate our operating performance, allocate resources and administer employee incentive plans.

These non-GAAP financial measures are not intended to replace GAAP financial measures, and they are not necessarily standardized or comparable to similarly titled measures used by other companies. We maintain internal guidelines with respect to the types of adjustments we include in our non-GAAP measures. These guidelines endeavor to differentiate between types of gains and expenses that are reflective of our core operations in a period, and those that may vary from period to period without correlation to our core performance in that period. However, implementation of these guidelines necessarily involves the application of judgment, and the treatment of any items not directly addressed by, or changes to, our guidelines will be considered by our disclosure committee. You should refer to the reconciliations of non-GAAP measures in Tables Four, Five, Six and Seven included later in this release for descriptions of the actual adjustments made in the current period and the corresponding prior period.

Forward-Looking Statements

Certain statements contained herein, including statements under the headings "CEO Comments", "Fiscal 2024 Financial Outlook" and "Q2 2024 Financial Outlook" are not based on historical fact and are "forward-looking statements" within the meaning of applicable securities laws. Generally, these statements can be identified by the use of words such as "guidance," "believes," "estimates," "anticipates," "expects," "on track," "feels," "forecasts," "seeks," "projects," "intends," "plans," "may," "will," "should," "could," "would" and similar expressions intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. These forward-looking statements include all matters that are not historical facts. By their nature, forward-looking

statements involve risks and uncertainties that could cause actual results to differ materially from the Company's forward-looking statements. These risks and uncertainties include, but are not limited to: consumer reaction to public health and food safety issues; increases in labor costs and fluctuations in the availability of employees; increases in unemployment rates and taxes; competition; interruption or breach of our systems or loss of consumer or employee information; price and availability of commodities and other impacts of inflation; our dependence on a limited number of suppliers and distributors; political, social and legal conditions in international markets and their effects on foreign operations and foreign currency exchange rates; the impact of the strategic review process for our Brazil operations or any resulting action or inaction; our ability to address corporate citizenship and sustainability matters and investor expectations; local, regional, national and international economic conditions; changes in patterns of consumer traffic, consumer tastes and dietary habits; the effects of changes in tax laws; costs, diversion of management attention and reputational damage from any claims or litigation; government actions and policies; challenges associated with our remodeling, relocation and expansion plans; our ability to preserve the value of and grow our brands; consumer confidence and spending patterns; the effects of a health pandemic, weather, acts of God and other disasters and the ability or success in executing related business continuity plans; the Company's ability to make debt payments and planned investments and the Company's compliance with debt covenants; the cost and availability of credit; interest rate changes; and any impairments in the carrying value of goodwill and other assets. Further information on potential factors that could affect the financial results of the Company and its forward-looking statements is included in its most recent Form 10-K and subsequent filings with the Securities and Exchange Commission. The Company assumes no obligation to update any forward-looking statement, except as may be required by law. These forward-looking statements speak only as of the date of this release. All forward-looking statements are qualified in their entirety by this cautionary statement.

Note: Numerical figures included in this release have been subject to rounding adjustments.

TABLE ONE BLOOMIN' BRANDS, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

	THIRTEEN	EEKS ENDED		
(in thousands, except per share data)	MARCH 31, 2024	MARCH 26, 2023		
Revenues				
Restaurant sales	\$ 1,179,487	7 \$ 1,228,234		
Franchise and other revenues	15,840	16,512		
Total revenues	1,195,327	1,244,746		
Costs and expenses				
Food and beverage	357,829	384,214		
Labor and other related	343,202	2 341,542		
Other restaurant operating	290,272	282,927		
Depreciation and amortization	49,282	2 46,302		
General and administrative	66,770	65,804		
Provision for impaired assets and restaurant closings	10,873	3,324		
Total costs and expenses	1,118,234	1,124,113		
Income from operations	77,093	120,633		
Loss on extinguishment of debt	(135,797	<u> </u>		
Interest expense, net	(13,616	(12,444)		
(Loss) income before provision for income taxes	(72,320	108,189		
Provision for income taxes	9,970	14,761		
Net (loss) income	(82,290	93,428		
Less: net income attributable to noncontrolling interests	1,582	2,117		
Net (loss) income attributable to Bloomin' Brands	\$ (83,872	91,311		
(Loss) earnings per share:				
Basic	\$ (0.96	5) \$ 1.02		
Diluted	\$ (0.96	\$ 0.93		
Weighted average common shares outstanding:				
Basic	87,024	89,116		
Diluted	87,02			
		= =====		

TABLE TWO BLOOMIN' BRANDS, INC. SEGMENT RESULTS (UNAUDITED)

(dollars in thousands)		THIRTEEN WEEKS ENDED				
U.S. Segment		ARCH 31, 2024	M	IARCH 26, 2023		
Revenues						
Restaurant sales	\$	1,030,896	\$	1,080,569		
Franchise and other revenues		12,208		12,427		
Total revenues	\$	1,043,104	\$	1,092,996		
International Segment						
Revenues						
Restaurant sales (1)	\$	148,591	\$	147,665		
Franchise and other revenues		3,632		4,085		
Total revenues	\$	152,223	\$	151,750		
Reconciliation of Segment Income from Operations to Consolidated Income from Operations						
Segment income from operations						
U.S.	\$	97,484	\$	133,243		
International		15,762		24,508		
Total segment income from operations		113,246		157,751		
Unallocated corporate operating expense		(36,153)		(37,118)		
Total income from operations	\$	77,093	\$	120,633		

⁽¹⁾ Includes \$9.6 million of Restaurant sales in Brazil for the thirteen weeks ended March 26, 2023 in connection with value added tax exemptions resulting from tax legislation.

TABLE THREE BLOOMIN' BRANDS, INC. SUPPLEMENTAL BALANCE SHEET INFORMATION

	LE BILLIA (CE SILEET II.) GILIATIT		
(dollars in thousands)		MARCH 31, 2024 (UNAUDITED)	DECEMBER 31, 2023
Cash and cash equivalents	\$	131,664	\$ 111,519
Net working capital (deficit) (1)	\$	(595,885)	\$ (659,021)
Total assets	\$	3,394,239	\$ 3,424,081
Total debt, net	\$	951,778	\$ 780,719
Total stockholders' equity	\$	305 435	\$ 412.003

We have, and in the future may continue to have, negative working capital balances (as is common for many restaurant companies). We operate successfully with negative working capital because cash collected on restaurant sales is typically received before payment is due on our current liabilities, and our inventory turnover rates require relatively low investment in inventories. Additionally, ongoing cash flows from restaurant operations and gift card sales are typically used to service debt obligations and to make capital expenditures.

TABLE FOUR BLOOMIN' BRANDS, INC.

RESTAURANT-LEVEL AND ADJUSTED RESTAURANT-LEVEL OPERATING INCOME AND MARGINS NON-GAAP RECONCILIATIONS (UNAUDITED)

Consolidated		THIRTEEN WEEKS ENDED					
(dollars in thousands)	MA	RCH 31, 2024	MARCH 26, 2023				
Income from operations	\$	77,093	120,633				
Operating income margin		6.4 %	9.7 %				
Less:							
Franchise and other revenues		15,840	16,512				
Plus:							
Depreciation and amortization		49,282	46,302				
General and administrative		66,776	65,804				
Provision for impaired assets and restaurant closings		10,873	3,324				
Restaurant-level operating income (1)	\$	188,184	219,551				
Restaurant-level operating margin		16.0 %	17.9 %				
Adjustments:							
Asset impairments and closure-related costs (2)		434	_				
Total restaurant-level operating income adjustments		434	_				
Adjusted restaurant-level operating income	\$	188,618	219,551				
Adjusted restaurant-level operating margin		16.0 %	17.9 %				

⁽¹⁾ The following categories of revenue and operating expenses are not included in restaurant-level operating income and the corresponding margin because we do not consider them reflective of operating performance at the restaurant-level within a period:

(2) Represents costs in connection with the 2023 Closure Initiative.

U.S.	THIRTEEN WEEKS ENDED			
(dollars in thousands)	1	MARCH 31, 2024		MARCH 26, 2023
Income from operations	\$	97,484	\$	133,243
Operating income margin		9.3 %		12.2 %
Less:				
Franchise and other revenues		12,208		12,427
Plus:				
Depreciation and amortization		39,968		38,163
General and administrative		25,796		25,505
Provision for impaired assets and restaurant closings		10,936		3,324
Restaurant-level operating income	\$	161,976	\$	187,808
Restaurant-level operating margin		15.7 %		17.4 %
Adjustments:				
Asset impairments and closure-related costs (1)		434		
Total restaurant-level operating income adjustments		434		_
Adjusted restaurant-level operating income	\$	162,410	\$	187,808
Adjusted restaurant-level operating margin		15.8 %		17.4 %

⁽¹⁾ Represents costs in connection with the 2023 Closure Initiative.

⁽a) Franchise and other revenues, which are earned primarily from franchise royalties and other non-food and beverage revenue streams, such as rental and sublease income.

⁽b) Depreciation and amortization, which, although substantially all of which is related to restaurant-level assets, represent historical sunk costs rather than cash outlays for the restaurants.

⁽c) General and administrative expense, which includes primarily non-restaurant-level costs associated with support of the restaurants and other activities at our corporate offices.

⁽d) Asset impairment charges and restaurant closing costs, which are not reflective of ongoing restaurant performance in a period.

THIRTEEN WEEKS ENDED International MARCH 31, 2024 MARCH 26, 2023 (dollars in thousands) 24,508 Income from operations 15,762 10.4 % Operating income margin 16.2 % Less: 4,085 Franchise and other revenues 3,632 Plus: 7,261 5.919 Depreciation and amortization General and administrative 7,829 7,673 Provision for impaired assets and restaurant closings (63)27,157 34,015 Restaurant-level operating income 23.0 % Restaurant-level operating margin 18.3 %

TABLE FIVE BLOOMIN' BRANDS, INC. CONSOLIDATED RESTAURANT-LEVEL OPERATING MARGIN NON-GAAP RECONCILIATIONS (UNAUDITED)

		THIRTEEN WEI	EKS ENDED		
•	MARCH 31	1, 2024	MARCH 26	, 2023	FAVORABLE (UNFAVORABLE) CHANGE IN ADJUSTED YEAR
	REPORTED	ADJUSTED (1)	REPORTED	ADJUSTED	TO DATE
Restaurant sales	100.0 %	100.0 %	100.0 %	100.0 %	
Food and beverage	30.3 %	30.3 %	31.3 %	31.3 %	1.0 %
Labor and other related	29.1 %	29.1 %	27.8 %	27.8 %	(1.3)%
Other restaurant operating	24.6 %	24.6 %	23.0 %	23.0 %	(1.6)%
Restaurant-level operating margin	16.0 %	16.0 %	17.9 %	17.9 %	(1.9)%

⁽¹⁾ See Table Four Restaurant-level and Adjusted Restaurant-Level Operating Income and Margins Non-GAAP Reconciliations for details regarding restaurant-level operating margin adjustments. All restaurant-level operating margin adjustments for the periods presented were recorded within Labor and other related expense.

TABLE SIX BLOOMIN' BRANDS, INC. ADJUSTED INCOME FROM OPERATIONS NON-GAAP RECONCILIATIONS (UNAUDITED)

(dollars in thousands)		THIRTEEN WEEKS ENDED		
Consolidated	MAI	RCH 31, 2024	MA	RCH 26, 2023
Income from operations	\$	77,093	\$	120,633
Operating income margin		6.4 %		9.7 %
Adjustments:				
Total restaurant-level operating income adjustments (1)		434		_
Asset impairments and closure-related charges (2)		12,521		_
Total income from operations adjustments		12,955		_
Adjusted income from operations	\$	90,048	\$	120,633
Adjusted operating income margin		7.5 %		9.7 %
U.S. Segment				
Income from operations	\$	97,484	\$	133,243
Operating income margin		9.3 %		12.2 %
Adjustments:				
Total restaurant-level operating income adjustments (1)		434		_
Asset impairments and closure-related charges (2)		11,685		
Total income from operations adjustments		12,119		_
Adjusted income from operations	<u>\$</u>	109,603	\$	133,243
Adjusted operating income margin		10.5 %		12.2 %
International Segment				
Income from operations	\$	15,762	\$	24,508
Operating income margin		10.4 %		16.2 %
Adjustments:				
Asset impairments and closure-related charges (2)		49		
Total income from operations adjustments		49		_
Adjusted income from operations	\$	15,811	\$	24,508
Adjusted operating income margin		10.4 %		16.2 %

⁽¹⁾ See Table Four Restaurant-level and Adjusted Restaurant-Level Operating Income and Margins Non-GAAP Reconciliations for details regarding restaurant-level operating income adjustments.

⁽²⁾ Includes asset impairment, closure costs and severance in connection with the 2023 Closure Initiative.

TABLE SEVEN BLOOMIN' BRANDS, INC.

ADJUSTED NET INCOME AND ADJUSTED DILUTED EARNINGS PER SHARE NON-GAAP RECONCILIATIONS (UNAUDITED)

	1	THIRTEEN WEEKS ENDED				
(in thousands, except per share data)	MARC	Н 31, 2024	MARCH 26, 2023			
Net (loss) income attributable to Bloomin' Brands	\$	(83,872)	\$	91,311		
Adjustments:						
Income from operations adjustments (1)		12,955		_		
Loss on extinguishment of debt (2)		135,797		_		
Total adjustments, before income taxes		148,752		_		
Adjustment to provision for income taxes (3)		(1,366)		_		
Net adjustments		147,386		_		
Adjusted net income	\$	63,514	\$	91,311		
Diluted (loss) earnings per share	<u>\$</u>	(0.96)	\$	0.93		
Adjusted diluted earnings per share	\$	0.70	\$	0.98		
Diluted weighted average common shares outstanding (4)		87,024		98,011		
Adjusted diluted weighted average common shares outstanding (4)		91,055		93,180		

⁽¹⁾ See Table Six Adjusted Income from Operations Non-GAAP Reconciliations above for details regarding Income from operations adjustments.

Following is a summary of the financial statement line item classification of the net (loss) income adjustments:

	THIRTEEN WEEKS ENDED			
(dollars in thousands)		MARCH 31, 2024	MARCH 26, 2023	
Labor and other related	\$	434	\$	_
General and administrative		2,427		_
Provision for impaired assets and restaurant closings		10,094		_
Loss on extinguishment of debt		135,797		_
Provision for income taxes		(1,366)		_
Net adjustments	\$	147,386	\$	

⁽²⁾ Includes losses associated with the partial repurchase of the 2025 Notes.

⁽³⁾ Includes the tax effects of non-GAAP adjustments determined based on the nature of the underlying non-GAAP adjustments and their relevant jurisdictional tax rates for all periods presented. The primary difference between GAAP and adjusted effective income tax rates relates to certain non-deductible losses and other tax costs associated with partial repurchase of the 2025 Notes.

Due to a GAAP net loss, antidilutive securities are excluded from diluted weighted average common shares outstanding for the thirteen weeks ended March 31, 2024. However, considering the adjusted net income position, adjusted diluted weighted average common shares outstanding incorporates 4,031 dilutive securities, including 3,132 for outstanding warrants. Adjusted diluted weighted average common shares outstanding was calculated including the benefit of our convertible notes hedge.

TABLE EIGHT BLOOMIN' BRANDS, INC.

COMPARATIVE RESTAURANT INFORMATION (UNAUDITED)

	(UNAUDITE				
Number of restaurants:	DECEMBER 31, 2023	OPENINGS	CLOSURES	OTHER	MARCH 31, 2024
U.S.					
Outback Steakhouse					
Company-owned	562	4	(22)	_	544
Franchised	126		(1)		125
Total	688	4	(23)		669
Carrabba's Italian Grill					
Company-owned (1)	198	_	(7)	1	192
Franchised (1)	19			(1)	18
Total	217		(7)		210
Bonefish Grill					
Company-owned	170	_	(8)	_	162
Franchised	6		(2)	<u> </u>	4
Total	176		(10)		166
Fleming's Prime Steakhouse & Wine Bar					
Company-owned	64	_	_	_	64
Aussie Grill					
Company-owned	4	_	_	_	4
Franchised	1	1		<u> </u>	2
Total	5	1			6
U.S. total (2)	1,150	5	(40)	_	1,115
International					
Company-owned					
Outback Steakhouse - Brazil (3)	155	4	_	_	159
Other (3)(4)	36	1	_	_	37
Franchised					
Outback Steakhouse - South Korea (2)	92	1	(1)	_	92
Other (4)	47	1			48
International total	330	7	(1)		336
System-wide total	1,480	12	(41)		1,451
System-wide total - Company-owned	1,189	9	(37)	1	1,162
System-wide total - Franchised	291	3	(4)	(1)	289

⁽¹⁾ (2) During the thirteen weeks ended March 31, 2024, we purchased one franchised Carrabba's Italian Grill location which is now operated as Company-owned.

Excludes four off-premises only kitchens as of March 31, 2024. One location was Company-owned in the U.S and all others were franchised in South Korea as of

The restaurant counts for Brazil, including Abbraccio and Aussie Grill restaurants within International Company-owned Other, are reported as of November 30, (3) 2023 and February 29, 2024, respectively, to correspond with the balance sheet dates of this subsidiary.

International Company-owned Other and International Franchised Other included two and five Aussie Grill locations, respectively, as of March 31, 2024. (4)

TABLE NINE BLOOMIN' BRANDS, INC. COMPARABLE RESTAURANT SALES INFORMATION (UNAUDITED)

	MARCH 31, 2024 (1)	MARCH 26, 2023
Year over year percentage change:		
Comparable restaurant sales (restaurants open 18 months or more):		
U.S. (2)		
Outback Steakhouse	(1.2)%	4.9 %
Carrabba's Italian Grill	0.4 %	6.7 %
Bonefish Grill	(4.9)%	5.2 %
Fleming's Prime Steakhouse & Wine Bar	(2.0)%	3.6 %
Combined U.S.	(1.6)%	5.1 9
International		
Outback Steakhouse - Brazil (3)(4)	(0.7)%	14.3 9
Traffic:		
U.S.		
Outback Steakhouse	(4.2)%	(1.5)
Carrabba's Italian Grill	(2.9)%	1.7 9
Bonefish Grill	(7.1)%	$(0.5)^{\circ}$
Fleming's Prime Steakhouse & Wine Bar	(5.0)%	0.2
Combined U.S.	(4.3)%	(0.7)
International	· ´	
Outback Steakhouse - Brazil (3)	(3.7)%	2.2 %
Average check per person (5):		
U.S.		
Outback Steakhouse	3.0 %	6.4 %
Carrabba's Italian Grill	3.3 %	5.0 9
Bonefish Grill	2.2 %	5.7 9
Fleming's Prime Steakhouse & Wine Bar	3.0 %	3.4
Combined U.S.	2.7 %	5.8 9
International		
Outback Steakhouse - Brazil (3)	2.7 %	11.6 9

For Q1 2024, comparable restaurant sales, traffic and average check per person compare the thirteen weeks from January 1, 2024 through March 31, 2024 to the thirteen weeks from January 2, 2023 through April 2, 2023. (1)

SOURCE: Bloomin' Brands, Inc.

Relocated restaurants closed more than 60 days are excluded from comparable restaurant sales until at least 18 months after reopening. Excludes the effect of fluctuations in foreign currency rates and the benefit of the Brazil value added tax exemptions. (2)

⁽³⁾

⁽⁴⁾ (5) Includes trading day impact from calendar period reporting.

Includes the impact of menu pricing changes, product mix and discounts.



Bloomin' Brands CEO David Deno Retiring

Board of Directors Leading Search for Successor

TAMPA, Fla (May 7, 2024) – Bloomin' Brands, Inc. (NASDAQ: BLMN) announced that David Deno, Chief Executive Officer, will be retiring after 12 years with the company, including the last five years as CEO and a member of the Board of Directors. Deno will continue in his current role until a successor is named and a successful transition period is completed. The company's Board of Directors will conduct a search for Deno's successor.

"David has strengthened the financial foundation at Bloomin' Brands through better profitability and a stronger balance sheet, which is especially impressive given nearly half of his CEO tenure was during COVID," said Michael Mohan, Chairman of the Bloomin' Brands Board of Directors. "He is also credited with optimizing our international presence, especially in Brazil."

"Conversations regarding the timing of this transition began in 2023 as a normal course of succession planning," added Mohan. "The Board is searching for a leader who will build upon David's commitment and dedication to all 87,000 employees of these great brands."

Deno joined Bloomin' Brands in 2012 as Executive Vice President and Chief Financial Officer (CFO) and has served on the company's Board of Directors since 2019 when he was named CEO. He joined the company from Best Buy where he served as President of Asia and Chief Financial Officer for the International Division. Deno also spent 15 years with Pizza Hut and YUM Brands serving as CFO for Pizza Hut, YUM Restaurants International and YUM Brands; he also served as Chief Operating Officer of YUM Brands. This, coupled with roles at Burger King, have resulted in a 40-year tenure primarily in the hospitality industry. Last year, Deno was honored with the International Foodservice Manufacturers Association (IFMA) Silver Plate Award in recognition for his outstanding contribution to the foodservice industry.

"It has been an honor to lead this great company of restaurants," said Deno. "I was very fortunate to be offered an opportunity to work in this dynamic and rewarding industry. I have enjoyed the challenge and thank all of those along the way who helped guide my career. I love this company and plan to stay until we find our next CEO."

About Bloomin' Brands, Inc.

Bloomin' Brands, Inc. is one of the largest casual dining restaurant companies in the world with a portfolio of leading, differentiated restaurant concepts. The Company has four founder-inspired brands: Outback Steakhouse, Carrabba's Italian Grill, Bonefish Grill and Fleming's Prime Steakhouse & Wine Bar. The Company owns and operates more than 1,450 restaurants in 46 states, Guam and 13 countries, some of which are franchise locations. For more information, please visit www.bloominbrands.com.

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